



Who we are



Kate Nicholls, OBE
Chief Executive



Allen Simpson
Deputy Chief
Executive



What we are going to talk about

- The political context
- The measures costs, contracts and everything else
- Next steps



The political context





I) Kickstart economic growth

to secure the highest sustained growth in the G7 – with good jobs and productivity growth in every part of the country making everyone, not just a few, better off.

2) Make Britain a clean energy superpower

to cut bills, create jobs and deliver security with cheaper, zero-carbon electricity by 2030, accelerating to net zero.

3) Take back our streets

by halving serious violent crime and raising confidence in the police and criminal justice system to its highest levels.

4) Break down barriers to opportunity

by reforming our childcare and education systems, to make sure there is no class ceiling on the ambitions of young people in Britain.

5) Build an NHS fit for the future

that is there when people need it; with fewer lives lost to the biggest killers; in a fairer Britain, where everyone lives well for longer



The timeline

Green paper published Sept 2022 Make Work Pay published June 2024



Remit to Low Pay Commission 30th July

Government roundtables

July – October

Employment Rights Bill 10th October Second reading, first consultations published 21st October



LPC outcome published November

Rolling consultations 2025-2026

New minimum wage rates

April 2025

First new legislation
April 2026

Unfair dismissal earliest date

Autumn 2026



The measures



Costs



Fair pay

The policy	The background	Our view
The National Minimum	This policy has changed	We are worried about
Wage calculation will	significantly	affordability.
include cost-of-living		
alongside the 66% median	Labour's initial plan was for	The new inflation remit
earnings calculation.	a specific hourly rate.	could cause spikes during economic shocks.
Age bands for over and	Unions called for a £15 a	
under 21 years old will be	hour wage and a real living	The period for abolishing
removed, with 16-17 and	wage for all.	the under 21 rate should be
apprenticeship remaining.		carried out over time.



Sick Pay

The policy	The background	Our view
Staff will qualify for Statutory Sick Pay from day	Policy closely resembles Labour's plan in opposition.	A lot is unclear .
one of an illness.		Will it apply from day one of employment?
The lower earnings limit will be replaced so lower earners will get a (smaller) payment.		What happens below the lower earners' limit?
		Is it SSP or company sick pay?



Cancelled shifts compensation

The issue	The background	Our view
Staff will have compensation for shifts cancelled or changed within a defined period before the shift starts	This policy dates back to the May government.	Notice should be proportionate, and allow for emergency cover. Staff should be able to swap shifts. Employers should be able to offer reasonable alternative shifts.



Contracts



Day one rights

The policy	The background	Our view
Day one rights will include bereavement leave and parental and paternity leave.	Final policy closely resembles Labour's plan in opposition	We should have differential rights for longer serving staff. Will bereavement leave be paid or unpaid?



Flexible working

The policy	The background	Our view
Employees can choose	Started as a complete ban	The 12 week period should
whether to be on a zero	on zero hours contracts.	be longer.
hours contract or a fixed		
hours contract		Employees should have a
		simple opt-out.
The hours will be based on		
a 12 week average .		Genuine casual work and
		fixed term contracts should
		be exempt.



Unfair dismissal

The issue	The background	Our view
Protection from day one, with the two-year threshold abolished.	The probationary period is an important change from the initial policy.	Pleased with the probationary period, which qualifies the impact of day one rights.
A new probationary period (e.g. nine months) will allow a light-touch fair dismissal process.		Fair dismissal should be flexible. Need to avoid creating excessive tribunals.



Everything else



Coming in the legislation		
Prevention of sexual harassment	Ethnicity and disability pay gap reporting (250+ employees)	Flexible working
Tipping – greater influence over tipping policies for workers	Trade union recognition	Fire & rehire
Gender Pay Gap plans (250+ employees)		

Future reviews		
Right to switch off	Review of parental and carers' leave	Health & safety guidelines
Operation of TUPE		

Next steps



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Questions?

