

7 November 2025

Dear Chancellor,

We are writing in advance of your forthcoming Budget as a sector united behind one message: **deliver change for hospitality at this Budget so that we can get back to growth.**

Nothing shapes society's sense of whether their country is on the right path like the health of hospitality and the high street. Vibrant community centres unlock consumer confidence and create meaningful jobs, **particularly for those aged 18-24, who the Resolution Foundation have said are at risk of being priced out of entry into the labour market.** We are at the heart of the economic and social recovery of our country.

But the last Budget left our sector taxed out. Today, hospitality has the highest tax bill in the economy. The impact has been immediate, concentrated, and socially regressive. Over 80,000 jobs have been lost and nearly 6 in 10 hospitality businesses are pessimistic about the sector's prospects over the next year, negatively affecting jobs and investment.

Many businesses have either closed or cancelled planned expansion. Young people and those who work part time have seen their opportunities narrow and the benefit bill has grown as a result. Towns and rural and coastal areas have been hit harder than the big cities due to the prevalence of hospitality. Consumer prices have risen.

We are asking for urgent action at the Budget, so we can support your goals to get young people and the economically inactive into work, regenerate high streets and boost tourism and, ultimately, drive economic growth.

We urge you to:

1. **Lower business rates** to revive high streets, by delivering the maximum discount for hospitality properties under £500,000 rateable value and applying no penalty charge to larger hospitality properties which are such important community and cultural assets.
2. **Fix NICs** to boost jobs, through targeted support for employers hiring young people and those returning to work.
3. **Cut VAT** on hospitality to drive investment and make us more competitive with European counterparts.

Our objectives are shared – to support the renewal of the country. We hope that you recognise the power of hospitality and tourism to affect change on our high streets and in our communities, and take action to support hospitality at the Budget.

Yours sincerely,

Kate Nicholls
Chair
UKHospitality

Allen Simpson
Chief Executive
UKHospitality

Supported by:

6 of 1
777 Hotels Limited
AC by Marriott Birmingham Hotel

AC by Marriott Salford Quays
Admiral Taverns
Ailantus Hotels Ltd

All Our Bars Limited
Anglian Country Inns
Arc Inspirations Limited
Arcturus Group
Ashdown Pub Company Ltd
Axed Ltd
Bailiffgate Hotel
Bailiffscourt Ltd
BALPPA
Bankside Hotel, Autograph Collection
Bar Burrito
Battlesteads Hotel
Beamish Hall
BEAR
Beds and Bars
Bedford Lodge Hotel
Beer and Buns Limited
Belfont Hotels Ltd
Berry Head Hotel Ltd
Bewliehill
Big Table Group
Bijou Peterborough Ltd
Blind Tiger Inns
Bloomsyard
Bone Daddies Ltd
Bootlegger Bars
BOX
Bourne Leisure
Breadstall Pizza
Breal and Calveton
brend collection
BrewDog
Brighton Pier Group
Brooklands Hotel
Brother Marcus
Brunning and Price
Burger King UK
Butchies Fried Chicken
Butcombe Group
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BWH Hotels GB
Calcot Manor & Spa
Cambscuisine Group Ltd
Caravan
Castle Green Hotel
Castlewood Hotels
Cedar Court Hotels
Celtic Catering Partnership Ltd
CERU Restaurants
Cherry Equity Partners
Chester Hospitality Association

Chester Race Company Limited
Chilli Yard Ltd t/a Chilli Barn & Mistal Kitchen
Chopstix
Clayton Hotel Cambridge
Clayton Hotel Glasgow
Clayton Hotel Leeds
Concessions
Congham Hall
Crowne Plaza Chester
Crowne plaza Newcastle
Crowne Plaza Plymouth
Crowne Plaza Solihull
Cycas Hospitality ta Moxy Slough & Residence
Inn by Marriott
Dakota Hospitality Limited
Dakota Leeds
Dart Marina Hotel Limited
Delta Hotels by Marriott Worsley Park Country Club
Disco Bowl Limited
Donnington Group
Doubletree by Hilton Newcastle Airport
Doubletree Manchester Airport
Drusillas Park
Elangeli Hospitality
ELIOR UK
Elite Hotels
English Lakes Hotels, Resorts & Venues
ETM Group
Exclusive Collection
Exhibit Bars
Faber Restaurants
Fabric Life Ltd
Farmer J
Farncombe Estate
Fest & Revel Group
Foundation Group
Four Points Flex by Sheraton London
Shoreditch East
Fulham Shore
Fuller, Smith and Turner
G & M Leisure
Gail's
Game Saints Lincoln Ltd
Game Saints Sheffield Ltd
Genuine Restaurants
Glendola Leisure Group
Good Life Eatery
Gonville Hotels Limited, The Maids Head Hotel Limited
Gough Hotels

Green and Fortune
Greene King
Gusto Pronto
Hall & Woodhouse
Hambledon Wineries LTD
Hampton by Hilton Sheffield
Hampton by Hilton Stockton
Happy Face Pizza
Haven Holidays
Heartwood Collection
Heron & Brearley
Hickory's Smokehouse
Hilton
Hilton Garden Inn Sunderland
Hilton Garden Inn, Bristol.
Hilton London Heathrow Airport Terminal 5
Hippodrome Casino
Holiday Inn Coventry
Holiday Inn Gloucester-Cheltenham
Holiday Inn London - Luton Airport
Holiday Inn Newcastle Jesmond
Holiday Inn Newcastle South
Holiday Inn Southampton Eastleigh
Holiday Inn Washington
Honest Burgers
HOP Vietnamese
Hospitality Association York (HAY)
Hotel Indigo Newcastle
House of Daniel Thwaites
House of Song
Hyatt Place Hyatt House Hotel
Ibis Styles Leeds
IHG Hotels & Resorts
Ilsington Hotel & Spa
Imperial Hotel
Inception Group
Incipio Group
Innis & Gunn
Innkeeper's Collection
Interpub
Jack Solomons Club
Jesmond Dene House
JKS Restaurants
Joe Blake's
Jump Xtreme & That Fun Place
JW Lees Brewery
K10 Japanese Restaurants
Karolina Spedding
KERB
KFC UK&I
Kuvi Hospitality

Laine
Lake District Country Hotels
Lakeside Hotel & Spa, Cumbria
Lantana
Lavval Restaurants Ltd. (formerly Spaghetti House Ltd.)
leaf HOSPITALITY
LIMA Group
Line Stores, White Rabbit Projects
Linton Lodge Oxford
Little Gems Country Dining
Livelyhood
Liverpool Hospitality Association
Llandudno Holidays Ltd
Llewelyn's & Lulu's
Loungers
Lovat Parks
LTC
Lucky Saint
Lucky Voice
Lumley castle Hotel
Macdonald Hotels Limited
Maldron Cathedral Quarter
Maldron Hotel Glasgow
Maldron Hotel Liverpool
Maldron Hotel Manchester City Centre
Maldron Hotel Newcastle
Maldron Hotel Shoreditch
Malmaison and Hotel du Vin
Mamma Dough
Manchester Hotel Association
Manchester Marriott Hotel Piccadilly
Marriott V&A Manchester
Marsham Court Hotel Ltd
Marston's PLC
Maverick Venue Management Ltd
McManus Pub Co Ltd
Mercure Piccadilly Manchester
Merlin Entertainments
Mermaid London, Gold Restaurant, Shuk
Mildreds & Mallow
Mission Mars
Mitchells & Butlers
Mollie's Motels & Restaurants
Mowgli StreetFood LTD
Moxy & Residence Inn Slough
Native Manchester
NEOS Hospitality
New Craven Hall Ltd
Nightcap
North East Hotel Association

Northcote Hotel Ltd
Oakman Inns
Ockenden Manor Ltd
Ole & Steen, Lagkagehuset, Gaucho
Oriole Bar Ltd
Oxford and Cambridge Club
Paddy & Scott's Coffee
Paragon
Parkdean Resorts UK Ltd
Passyunk Avenue
Paultons Park Ltd
Pizza Express
Pizza Pilgrims
PizzaLuxe Group
Pho
Pope Street Bar & Kitchen
Popeyes
Portobello Pubs & Bars
Pottingshed Bars and Gardens Ltd
Prime Steak and Grill
Pub People Company
Public House
Punch Pubs
RadissonBlu Hotel
Ramada Encore by Wyndham, Newcastle-
Gateshead
Red Engine
RedCat Hospitality
Reform Club
Restaurant St Barts
Rileys Sports Bars
Rio Brazilian Steakhouse
Rola Wala
Rosa's Thai
Rowhill Grange Hotel & Utopia Spa
Royal Armouries
Royal Lancaster London
Rutland Inn Company Ltd
Safari Play Venues
Santa Remedio Mexican Restaurants
Santo vino Ltd
Savior Bars
Seafood Pub Company
Seren
Simons Bars
Six by Nico
Shepherd Neame Ltd
SN Melbourne Street Ltd
Snowdonia Hospitality & Leisure Limited
Sophie's Steakhouse
Speakeasy Entertainment

Squires Fish Restaurant
St Austell Brewery
St Christopher's Inns
Stange & Co Pub Company
Stanley Pubs
Starboard Hotels Limited
Staybridge Suites London - Vauxhall
Staycity
Sticks'n'Sushi
Stockvale Investments (Adventure Island)
Stonegate Group
Supercity Apart-hotels
Teamsport Karting
The Alan Hotel Manchester
The Alchemist Bars & Restaurants
The Beefy Boys
The Breakfast Club Cafes
The Calcot Collection
The Chesterford Group
The Coaching Inn Group
The Evolv Collection
The Fired Up Collective
The Hollies Hotel Ltd
The In and Out Club
The Inn at Whitewell
The inn on the green
The Lordleaze Hotel
The Lovat Loch Ness Limited
The Lowry Hotel
The Master Innholders
The Met Leeds
The No Work Club Peterborough Ltd
The Oak - Bromley
The Other House OpCo Holdings Ltd
The Painswick
The Parkgate Hotel
The Queens Hotel
The Queensberry Hotel & Olive Tree
Restaurant
The Revel Collective
The Salad Project
The Shelbourne Hotel
The Spread Eagle Hotel (Midhurst) Ltd
The Torridon
The Travellers Club
Thorley Taverns Ltd
Thunderbird Fried Chicken
Thurlestone Estates Ltd
Tokyo Industries
Tom Kerridge Restaurants
Tom's Lyme Regis

Tomahawk Steakhouse
Tonkotsu
Tortilla
Tossed
Towy Collective
TRG
Trispan
UBH Hotels Manchester
UKHospitality
Upham Inns
Urban Hospitality
Urban Village Pubs
Vacherin
Valiant Pub Company
Valor Hospitality UK & Europe
Vectis Ventures Ltd
Village Hotel Leeds North
Village Hotels
voco Fareham - Solent
voco Manchester City Centre
voco Southampton
Vulcan Park Entertainment Ltd
Wafflemeister
Walcot Group Bath
Wagamama
Wahaca
Warner Hotels
Wasabi
WatchHouse
Webb Hotel Group Ltd
Wells & Co
WH Pubs Ltd
Whitbread PLC
Wivenhoe House Hotel
Woodlands Tea Room
WT Hotels Ltd t/as Lanes Hotel
YHA (England & Wales)
YO!
Young's Pub
Yummy Collection
Zaza Restaurant

